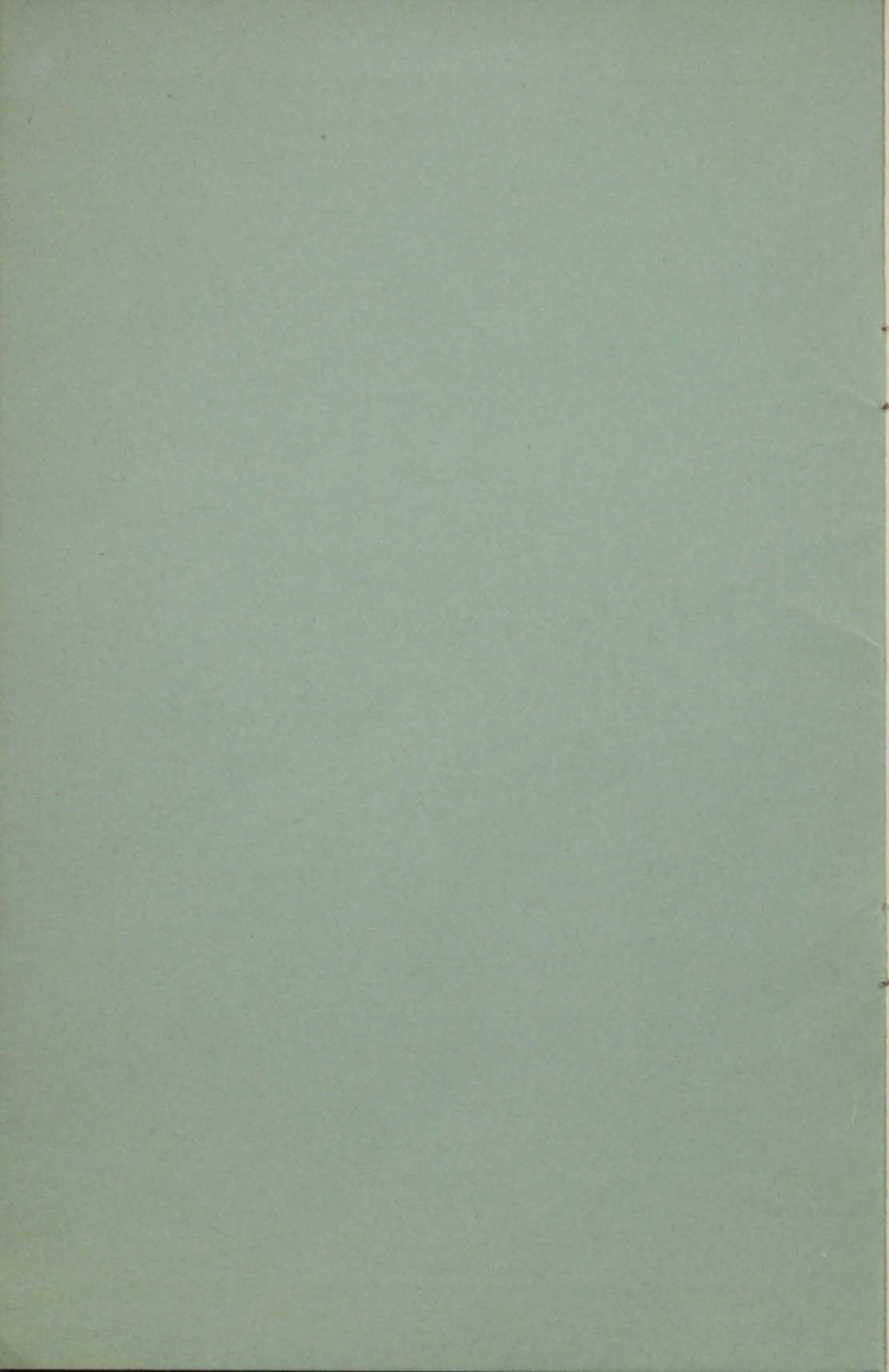


# ANNUAL REPORT

JOSIAH B. THOMAS  
HOSPITAL

PEABODY, MASSACHUSETTS

FOR THE THREE YEARS ENDING DECEMBER 31, 1949



TRUSTEES  
OF THE  
J. B. Thomas Hospital

CORNELIUS J. KILEY, M. D. . . . . President

EDWARD M. BRAWLEY . . . Secretary and Treasurer

JAMES F. INGRAHAM

JAMES J. POWERS, D.M.D.

JOHN L. CARTEN, Jr.



# Superintendent's Report for the Years

1947 - 1948 - 1949

To: The Board of Trustees of the J. B. Thomas Hospital.

Gentlemen:

As no annual report outside of Statistics have been released during the past three years, I have the honor to submit herewith a tri-annual report for the year 1947 through December 31, 1949.

The beginning of the year 1947 in a Post war era brought to the J. B. Thomas Hospital many problems and situations which had accumulated during the war years and some whose origin even preceeded the war, with the result that even though our problems had not been so great in 1948 and 1949; 1947 was a strenuous year because of the greater utilization of the hospital. The taxing and over taxing of its capacity placed serious stress and strain upon both the personal and physical plant. The strain of capacity and operation was further complicated by shortages of personnel, supplies, replacements and new equipment.

Thus the year 1947 began with a weary, undermanned staff, many of whom had no previous experience and training except that secured under abnormal conditions and with inadequate supervision. The Hospital could not afford to pay increased salaries to compete with outside industry with the result that we were more than 50% dependent on part time workers, volunteers and undermanned departments. With the passage of the first three months of the year 1947 and with the Trustees receiving a good insight of what the Hospital was up against, it was decided that in order to survive and bring the Hospital back to a point where the City of Peabody could be proud of it, many changes had to take place. The first change was an increase in rates for we were maintaining the lowest rates in this area, we have since increased our rates again — however, they are still reasonable and we believe we are giving the City of Peabody the cheapest hospitalization within the North Shore Area.

The increased rates along with a capacity house gave us the right to go ahead in the expenditure of a greater amount of funds than we had previously with the result that we were able to employ more experienced personnel, thereby giving better nursing care and service to the patients, a Dietician was employed on a full time basis, our Laboratory and X-Ray increased through personnel by one, wages were increased and also added were extra maids and house men.

During the war years little could be done because of shortages of materials, supplies and labor to improve ordinary maintenance of the Hospital. Consequently, several years work had accumulated. Realizing the imperative necessity of rehabilitating present facilities if operation was to continue, improvements were started.

With the Trustees and Auxiliary working hand in hand, the physical plant was improved by replacing and repairing defective and worn out plumbing and heating, electrical appliances and fixtures, redecorating ceilings, floors and walls; repairing, replacing and redecorating Hospital furniture and complete redecora-

ting of the Nurses' Home. The purchase of a New Auxiliary generator which has paid for itself in service by keeping the Hospital lighted up during the dark days and nights when the City of Peabody's lights failed. The Clinical care of the patient has also been improved by acquiring much needed medical, surgical, X-Ray, laboratory and pharmaceutical supplies.

Such improvements necessitated a distinct increase in expenditure over those of preceeding years, however considering improvements made it is felt that the increased expenditures are consistant with the increased cost of materials, supplies and labor.

As one can readily see in both the financial and statistical reports that follow that the hospital has been consistent for the past three years in regards to the number of patients admitted, the number of patient days and the amount of work required for these patients, however when you compare the consistency with the receipt and expenditure report you can readily see what the increased cost of everything we buy had to do with the high cost of hospitalization today. However the Trustees have insisted that buying be done intelligently, that contracts be given to the lowest bidders, and that personnel be kept to a minimum without impairing the care to the patient or the physical appearance of the plant. In this way we have kept our expenses to a minimum and though our expenditures look high we have been able to return to the City of Peabody each of the past three years an average of  $.83\frac{1}{2}$  cents on every dollars expended by the Hospital.

The Hospital, though it be a monument in masonry and steel, an organization of highly trained people, a Social institution expending sums of the Community's money in the Community's service, is in its truest essence built around the single, individual patient, who at any moment needs the service at the hospital, its physical, human and spiritual resources. I feel that the Hospital has made progress these past three years in rendering better care to the individual patient. For this I am indeed grateful to a cooperative Board of Trustees, to the Medical Staff, the Nursing Staff, to the Women's Auxiliary and to all the employees of the Hospital whose care, devotion and skill have made this possible.

Respectfully submitted,

THOMAS W. CONNOLLY,

Superintendent



# STATISTICAL REPORT

## REPORT ON RECEIPTS AND EXPENDITURES

	1949	1948	1947
No. of Patients in Hospital Jan. 1.....	55	57	39
No. of Patients Admitted.....	2134	2148	2291
No. of Patients Treated but not adm.....	731	749	751
Accidents.....	498		
Operations.....	233		
Total number of patients treated.....	2934	2954	3081
Newborn.....	306	303	395
No. of deaths.....	73	66	75
Length of stay in Hospital.....	9.1	9.1	9
Daily average of patients in Hospital.....	54.1	52.8	54.7
Maximum No. any one day.....	73	77	71
Minimum.....	35	33	36
Total No. of operations.....	1204	1260	1370
Major.....	324		
Minor.....	880		
No. of X-Ray.....	2064	1886	1694
No. of Lab. Tests.....	8506	7503	7850
No. of patients Pvt. cases.....	1638	1675	1772
No. of patients House Cases.....	191	171	124
Total patients day.....	19800	19826	19861
Returned on the \$1.00 per patient.....	.84	.83.2	.83

## Report On Receipts and Expenditures

	1949	1948	1947
Balance, Jan. 1, 1949 .....	\$ 11,212.48	\$ 2,568.10	\$ 4,436.44
Appropriation City of Peabody .....	26,917.52	48,000.00	33,000.00
Cash Receipts, 1949 .....	200,526.62	180,933.70	153,203.11
Total Receipts Approp. ....	238,656.62	231,502.78	190,639.55
EXPENSES			
Medical and Surgical .....	10,615.34	9,028.74	6,290.09
Drugs .....	19,411.04	18,444.61	14,338.05
X-Ray .....	9,085.37	8,470.29	7,945.72
Laboratory .....	2,423.84	2,414.91	2,794.98
Office and Printing .....	2,393.64	2,164.05	1,282.05
Repairs and Improvements .....	12,211.82	15,428.58	10,358.27
Express and Postage .....	403.87	334.65	314.36
Laundry .....	842.09	994.39	934.60
Legal Services and Insurance .....	1,953.15	922.98	32.50
Fuel .....	10,180.67	10,843.84	8,833.64
Gas, Light and Power .....	4,491.14	4,071.58	3,031.93
Water and Sewer .....	959.17	959.28	614.76
Telephone .....	1,158.46	766.42	831.47
Household .....	6,145.12	5,358.70	6,071.15
Food .....	41,103.88	38,872.38	32,148.75
S. M. Payroll .....	67,123.60	55,289.25	51,466.64
Weekly Payroll .....	47,058.46	45,907.83	40,596.63
Miscellaneous .....	173.03	146.90	185.16
 TOTAL .....	 \$237,733.89	 \$220,420.30	 \$188,070.65
UNEXPENDED			
BALANCE FOR YEAR .....	\$922.73	\$11,082.48	\$2,568.90

March 1, 1950

Board of Trustees,  
J. B. Thomas Hospital,  
Peabody, Mass.

Dear Sirs:-

Following you will find a list of equipment and supplies which the Auxiliary was able to provide for the Hospital for the years 1947, 1948 and 1949 in the amount of \$12,192.18.

We were able to do this because of the splendid co-operation and generosity of private citizens, manufacturing concerns and fraternal societies of the city in addition to our money making activities.

Yours truly,

J. B. Thomas Hospital Auxiliary,  
DOROTHY M. McCARTHY,  
President

— 1947 —	
Blankets .....	\$ 95.00
Sewing Machines .....	112.75
Painting ward, kitchen, etc. ....	855.00
Draperies and fixtures for Private rooms .....	470.06
Instruments for Operating room .....	451.88
Surgical bed .....	148.00
Bedside tables and cribs for Children's Ward .....	291.18
Basal Metabolism .....	300.00
E. K. G. machine .....	700.00
<b>TOTAL .....</b>	<b>\$3423.87</b>

1300 cans of soups, etc., were donated by the children of public and parochial schools—value not included in above.

— 1948 —	
Painting .....	\$ 600.00
Linens .....	2363.25
Two Frigidaires .....	1400.00
Towels, etc., from Linen shower .....	130.00
Two Sewing machines .....	159.50
Light for Operating room .....	250.00
Refinishing floors at Nurses' Home .....	130.00
Rugs for Nurses' Home .....	585.00
Curtains and fixtures for Private rooms .....	134.47
Chairs for Private rooms .....	411.00
Cleansing draperies and blankets, Private rooms .....	50.00
<b>TOTAL .....</b>	<b>\$6213.22</b>

1500 cans of soups, etc., received on "Donation Day," value not included in above.



Vacuum cleaner for Nurses' home .....	\$ 50.00
Cleaning blankets and draperies .....	46.25
Linens .....	1099.14
Frigidaire for diet kitchen .....	165.33
Incubator for nursery .....	144.25
Glass top table for operating room .....	28.60
Two stretchers .....	165.00
Window shades .....	36.15
Frigidaire for nursery .....	185.37
Spot film device for X-Ray .....	600.00
Clysis set for operating room .....	35.00

TOTAL ..... \$2555.09

COMPLETE TOTAL ..... \$12,192.18

1940 cans of soups, etc., received on "Donation  
Day," value not included in above.

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The Auxiliary, through its members and friends contributed, during 1949, approximately 2000 hours of volunteer services as receptionists during visiting hours at the Hospital.

## THOMAS HOSPITAL AUXILIARY

### Paid Members — 1949 - 1950

Miss Elizabeth Hanson  
Mrs. Gladys Smith  
Miss Edna Holder  
Mrs. Allen Lint  
Mrs. John Walsh  
Mrs. Helen Balkus  
Mrs. Nellie Gourley  
Miss Almyra Pushee  
Mrs. Norah Levesque  
Mrs. Hadley Ware  
Mrs. Joseph Walashen  
Mrs. David Kirstein  
Mrs. Ellenore Smith  
Mrs. Louise Porter  
Mrs. Elizabeth Jelly  
Mrs. Rita Bongette  
Miss Eleanor Lehane  
Mrs. Alma Higgins  
Miss Helen Howard  
Mrs. Addie Barbeau  
Mrs. William Goggin  
Mrs. Ernest Woelfel  
Mrs. T. Henry Millea

Miss Evelyn Desjardins  
Mrs. Grace Finnegan  
Miss Marion Moriarty  
Mrs. Gertrude Sanger  
Miss Helen Cronin  
Mrs. Simon Laties  
Mrs. Ida Kirstein  
Mrs. Anna Bradley  
Mrs. Elmer Berger  
Mrs. Henry Duggin  
Mrs. Sadie Rafey  
Mrs. Ruth Singer  
Miss Mary Shachook  
Miss Nell Lundergan  
Mrs. Hannah Barry  
Miss Annie Kiley  
Mrs. Frances Hughins  
Miss Anne O'Rourke  
Mrs. Josephine Kowalski  
Miss Rae F. Cashman  
Miss Henrietta M. Pushee  
Miss Rosamond Brisette  
Miss Marjorie Sullivan

Mrs. Harry Halpern  
Mrs. Max Vorchheimer  
Mrs. Ida Sugenheimere  
Mrs. Benjamin Salata  
Mrs. Josephine Fish  
Mrs. Mary M. Craig  
Mrs. Eugene Sweeney  
Mrs. Samuel Mogavero  
Mrs. C. J. Kiley  
Mrs. Harry Scholnick  
Mrs. Joseph Lerner  
Mrs. Catherine Lawrence  
Mrs. Henry Leonard  
Mrs. Lillian Murphy  
Mrs. Mary McHugh  
Mrs. Arthur McCarthy  
Mrs. Mary Grant  
Mrs. Arthur Welch  
Mrs. Abraham Bender  
Mrs. Herman Bernstein  
Mrs. M. B. Reynolds  
Miss Mary Bennett  
Mrs. Ann McDonald  
Mrs. Mary Dorion  
Mrs. Helen Kneeland  
Mrs. John Carten  
Mrs. Henry Higgin  
Mrs. Harold Childs  
Mrs. John Judge  
Mrs. Collen Rybick  
Mrs. James Brennan  
Mrs. N. Wiseman

Mrs. Carolyn Burns  
Mrs. Frank Shea  
Miss Ruth Griffin  
Mrs. John Ryan  
Mrs. Thomas Connolly  
Mrs. John Barry  
Mrs. Agnes Caron  
Mrs. Frank Quirk  
Miss Marie Quirk  
Mrs. Beatrice Sullivan  
Mrs. Georgina Velez  
Miss Clementine Velez  
Mrs. Mary Devlin  
Miss Florence Donovan  
Mrs. Lizzie Shaktman  
Mrs. S. Dandes  
Miss Alice Hurley  
Mrs. Susie Walker  
Mrs. Margaret O'Rourke  
Mrs. Dorothy Foster  
Mrs. Mary Brady  
Mrs. Mary Brousseau  
Mrs. Dorothee Hocter  
Mrs. Edward Lynch  
Mrs. M. W. Ellis  
Mrs. Marie Kodes  
Mrs. Laura Santos  
Mrs. Howard B. Spaulding  
Mrs. Cora A. Jewett  
Mrs. Edith B. Evans  
Mrs. Frances T. Ratcliff  
Mrs. Joseph Roy





